



Republic of the Philippines  
National Electrification Administration

*"The 1st Performance Governance System- Institutionalized National Government Agency"*

23 April 2012

MEMORANDUM No. 2012-009

**TO :** ALL ELECTRIC COOPERATIVES ( ECs)

**SUBJECT :** 2011 EC Overall Performance Assessment by Color Coding

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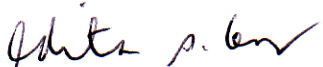
The EC Overall Performance Assessment by Color Coding serves as NEA's basis to: (1) recognize good performing ECs; (2) determine its priorities in terms of supervision and assistance; and (3) guide in adopting options for ailing ECs which have not at all improved.

For 2011 performance, the same set of parameters for 2010 was applied which includes point scores in the categorization, audit findings, institutional strength and financial operating result. However, a comparison of the 2010 and 2011 performance level may not be precisely presented because of the application of an enhanced set of categorization criteria for the year under review. The attached assessment result shows the ECs' 2011 performance as summarized below:

Color Code	2011
Green	64
Yellow	32
Red	10
Total	106

Region VII and CARAGA ECs consistently remained GREEN. Those with good ratings are encouraged to continue to strive for the best and those which need further improvement should be more pro-active in addressing major challenges and concerns.

And finally, NEA shall implement the new set of Key Performance Standards (KPS) for performance year 2012 in order to respond to the present needs of the industry.

  
**EDITA S. BUENO**  
Administrator

NATIONAL ELECTRIFICATION  
ADMINISTRATION

IN REPLYING, PLS. CITE: #OR020250



4/24/12



National Electrification Administration

*"The 1<sup>st</sup> Performance Governance System – Institutionalized National Government Agency"  
"Energizing the Countryside, Electrifying the Future"*

# **2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING**

## **OBJECTIVES**

- To measure the over-all performance and capability of ECs, using critical operational parameters, other than the yearly categorization rating
- To determine the level of supervision/assistance which could be extended by NEA

2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

<b>OVER-ALL SCORING SYSTEM</b>		
<b>COLOR CODE</b>	<b>DEFINITION</b>	<b>SCORE</b>
<b>GREEN</b>	Good performing ECs; registered positive financial result Less NEA intervention More flexibility in operations	85 & above
<b>YELLOW</b>	Border-liners ECs Needs "case to case" supervision	55 - 84
<b>RED</b>	Poor performing ECs Definite NEA intervention	54 & below

2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

<b>CRITERIA</b>		
<b>MEASURES</b>		<b>SCORE</b>
<b>1. EC's Point Score in the Categorization</b>		<b>70</b>
<b>2. Audit Findings</b>		<b>10</b>
No adverse findings and major procedural lapses	10	
With procedural lapses and/or minor findings	5	
With adverse findings (either on procurement, employees and official's benefit, cash advances, malversation of funds)	0	

2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

## CRITERIA

MEASURES	SCORE
<b>3. Institutional Strength</b>	<b>10</b>
Demerit Points:	
Board - Management Problem/s	3
GM - Employee Relationship Problem/s	3
Non-conduct of AGMA	2
Non-conduct of District Election	2
<b>4. EC Financial Operating Result</b>	<b>10</b>
EC with Net Margin	10
EC with Net Loss	0
<b>TOTAL</b>	<b>100</b>

2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

## OVER-ALL SCORING SYSTEM

SCORE	COLOR CODE
<b>85 &amp; Above</b>	<b>GREEN *</b>
<b>55 to 84</b>	<b>YELLOW</b>
<b>Below 55</b>	<b>RED</b>

\* ECs should register positive financial operating result to earn Green rating

2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code

### REGION I

1. INEC	91	10	10	16.951	94	GREEN
	64			10		
2. ISECO	93	10	10	73.638	95	GREEN
	65			10		
3. LUELCO	91	5	10	39.947	89	GREEN
	64			10		
4. CENPELCO	79	5	10	10.611	80	YELLOW
	55			10		

### REGION II

5. BATANELCO	83	5	10	(2.120)	73	YELLOW
	58			0		
6. CAGELCO I	94	5	10	52.880	91	GREEN
	66			10		
7. CAGELCO II	85	5	10	55.836	85	GREEN
	60			10		
8. ISELCO I	75	5	10	64.238	78	YELLOW
	53			10		

### Cordillera Autonomous Region (CAR)

9. BENECA	96	10	10	69.947	97	GREEN
	67			10		
10. IFELCO	66	5	10	6.185	71	YELLOW
	46			10		
11. KAELCO	82	0	10	4.687	77	YELLOW
	57			10		
12. MOPRECO	91	10	10	8.922	94	GREEN
	64			10		

*E. Aguirre*

## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>REGION III</b>						
13. AURELCO	95	10	10	25.287	97	GREEN
	67			10		
14. TARELCO I	98	10	10	128.489	99	GREEN
	69			10		
15. TARELCO II	96	10	10	90.829	97	GREEN
	67			10		
16. NEECO I	87	5	8	130.783	84	YELLOW
	61			10		
17. NEECO II - Area 1	91	5	10	69.760	89	GREEN
	64			10		
18. NEECO II - Area 2	94	10	10	50.968	96	GREEN
	66			10		
19. PRESCO	95	10	10	12.826	97	GREEN
	67			10		
20. PELCO I	99	10	10	124.343	99	GREEN
	69			10		
21. PELCO II	70	0	8	64.253	67	YELLOW
	49			10		
22. PELCO III	34	5	8	(49.159)	37	RED
	24			0		
23. PENELCO	97	10	10	163.554	98	GREEN
	68			10		
24. ZAMECO I	83	5	10	16.495	83	YELLOW
	58			10		
25. ZAMECO II	89	5	10	43.087	87	GREEN
	62			10		

*J. Garcia*

## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>REGION IV-A (CALABARZON)</b>						
26. FLECO	76	10	10	36.773	83	<b>YELLOW</b>
	53			10		
27. BATELEC I	93	5	10	62.010	90	<b>GREEN</b>
	65			10		
28. BATELEC II	94	10	8	211.406	94	<b>GREEN</b>
	66			10		
29. QUEZELCO I	65	10	10	(17.034)	66	<b>YELLOW</b>
	46			0		
30. QUEZELCO II	81	5	10	9.290	82	<b>YELLOW</b>
	57			10		

<b>REGION IV-B (MIMAROPA)</b>						
31. LUBELCO	79	5	10	(1.743)	70	<b>YELLOW</b>
	55			0		
32. OMECO	70	5	10	0.047	74	<b>YELLOW</b>
	49			10		
33. ORMECO	96	10	10	63.456	97	<b>GREEN</b>
	67			10		
34. MARELCO	61	5	10	(8.663)	58	<b>YELLOW</b>
	43			0		
35. TIELCO	95	10	10	5.962	97	<b>GREEN</b>
	67			10		
36. ROMELCO	84	5	10	5.044	84	<b>YELLOW</b>
	59			10		
37. BISELCO	72	5	10	(1.593)	65	<b>YELLOW</b>
	50			0		

*[Handwritten Signature]*

## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>REGION V</b>						
38. CANORECO	90	0	7	21.092	80	<b>YELLOW</b>
	63			10		
39. CASURECO I	58	5	10	(19.571)	56	<b>YELLOW</b>
	41			0		
40. CASURECO II	64	5	7	37.488	67	<b>YELLOW</b>
	45			10		
41. CASURECO IV	72	5	10	16.235	75	<b>YELLOW</b>
	50			10		
42. SORECO I	70	10	8	(2.360)	67	<b>YELLOW</b>
	49			0		
43. FICELCO	84	10	10	12.625	89	<b>GREEN</b>
	59			10		
44. MASELCO	39	0	10	(15.936)	37	<b>RED</b>
	27			0		
45. TISELCO	39	5	10	4.291	52	<b>RED</b>
	27			10		

*J. Corp*



## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>REGION VI</b>						
46. AKELCO	94	5	10	39.307	91	<b>GREEN</b>
	66			10		
47. ANTECO	95	10	10	48.109	97	<b>GREEN</b>
	67			10		
48. CAPELCO	91	5	10	9.990	89	<b>GREEN</b>
	64			10		
49. ILECO I	96	10	10	53.351	97	<b>GREEN</b>
	67			10		
50. ILECO II	90	10	10	21.366	93	<b>GREEN</b>
	63			10		
51. ILECO III	90	5	10	27.443	88	<b>GREEN</b>
	63			10		
52. GUIMELCO	90	5	10	7.899	88	<b>GREEN</b>
	63			10		
53. VRESCO	83	5	10	11.626	83	<b>YELLOW</b>
	58			10		
54. CENECO	80	10	4	(85.850)	70	<b>YELLOW</b>
	56			0		

## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>REGION VII</b>						
55. NORECO I	90	10	10	2.105	93	<b>GREEN</b>
	63			10		
56. BANELCO	94	10	10	5.791	96	<b>GREEN</b>
	66			10		
57. CEBECO I	95	10	10	47.469	97	<b>GREEN</b>
	67			10		
58. CEBECO II	96	10	10	59.434	97	<b>GREEN</b>
	67			10		
59. CEBECO III	99	10	10	26.264	99	<b>GREEN</b>
	69			10		
60. PROSIELCO	94	10	10	1.342	96	<b>GREEN</b>
	66			10		
61. CELCO	94	10	10	1.011	96	<b>GREEN</b>
	66			10		
62. BOHECO I	95	10	10	35.424	97	<b>GREEN</b>
	67			10		
63. BOHECO II	92	10	10	41.831	94	<b>GREEN</b>
	64			10		

*J. G. G.*

## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>REGION VIII</b>						
64. LEYECO I	73	5	10	23.424	76	<b>YELLOW</b>
	51			10		
65. LEYECO II	94	10	10	1.771	96	<b>GREEN</b>
	66			10		
66. LEYECO III	89	5	10	34.270	87	<b>GREEN</b>
	62			10		
67. LEYECO IV	91	10	10	29.857	94	<b>GREEN</b>
	64			10		
68. LEYECO V	90	5	8	112.904	86	<b>GREEN</b>
	63			10		
69. SOLECO	85	10	10	73.053	90	<b>GREEN</b>
	60			10		
70. BILECO	91	10	10	30.634	94	<b>GREEN</b>
	64			10		
71. NORSAMELCO	(17)	0	4	(47.595)	(8)	<b>RED</b>
	(12)			0		
72. SAMELCO I	77	5	8	6.938	77	<b>YELLOW</b>
	54			10		
73. SAMELCO II	84	10	10	29.558	89	<b>GREEN</b>
	59			10		
74. ESAMELCO	62	0	10	6.340	63	<b>YELLOW</b>
	43			10		

*Signature*

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					Total	Color Code

### REGION IX

75. ZANECO	72		10	(8.279)	65	<b>YELLOW</b>
	50			5		
76. ZAMSURECO I	91		10	17.997	94	<b>GREEN</b>
	64			10		
77. ZAMSURECO II	50		10	(26.448)	50	<b>RED</b>
	35			5		
78. ZAMCELCO	71		8	23.038	68	<b>YELLOW</b>
	50			0		

### REGION X

79. MOELCI I	82		10	16.051	82	<b>YELLOW</b>
	57			5		
80. MOELCI II	95		10	96.054	97	<b>GREEN</b>
	67			10		
81. MORESCO I	95		10	72.300	97	<b>GREEN</b>
	67			10		
82. MORESCO II	92		10	21.415	94	<b>GREEN</b>
	64			10		
83. FIBECO	91		10	28.519	89	<b>GREEN</b>
	64			5		
84. BUSECO	91		10	39.421	94	<b>GREEN</b>
	64			10		
85. CAMELCO	91		10	3.263	89	<b>GREEN</b>
	64			5		
86. LANECO	86		7	27.208	82	<b>YELLOW</b>
	60			5		

*J. Corp*

## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>REGION XI</b>						
87. DORECO	93	10	10	19.712	95	<b>GREEN</b>
	65			10		
88. DANECO	82	0	4	83.179	71	<b>YELLOW</b>
	57			10		
89. DASURECO	94	10	10	71.045	96	<b>GREEN</b>
	66			10		

<b>REGION XII</b>						
90. COTELCO	78	10	10	0.360	85	<b>GREEN</b>
	55			10		
91. SOCOTECO I	91	10	7	36.418	91	<b>GREEN</b>
	64			10		
92. SOCOTECO II	91	10	10	151.243	94	<b>GREEN</b>
	64			10		
93. SUKELCO	90	10	10	33.243	93	<b>GREEN</b>
	63			10		

*Signature*

## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>ARMM</b>						
94. TAWELCO	(13)	0	8	(64.789)	(1)	RED
	(9)			0		
95. SIASELCO	76	5	6	0.071	74	YELLOW
	53			10		
96. SULECO	10	0	8	(142.561)	15	RED
	7			0		
97. BASELCO	(12)	5	8	(35.066)	5	RED
	(8)			0		
98. LASURECO	(4)	5	8	(120.773)	10	RED
	(3)			0		
99. MAGELCO	31	0	10	(88.415)	32	RED
	22			0		



## 2011 EC OVERALL PERFORMANCE ASSESSMENT BY COLOR CODING

Electric Cooperatives	Categ. Score [70%]	Audit Findings [10%]	Institutional Strength [10%]	EC Financial Operating Result (PhP M) [10%]	2011	
					Total	Color Code
<b>CARAGA</b>						
100. ANECO	91	10	10	46.122	94	GREEN
	64			10		
101. ASELCO	91	5	10	15.972	89	GREEN
	64			10		
102. SURNECO	95	5	10	49.560	92	GREEN
	67			10		
103. SIARELCO	97	10	10	11.037	98	GREEN
	68			10		
104. DIELCO	100	10	10	6.019	100	GREEN
	70			10		
105. SURSECO I	91	10	10	11.037	94	GREEN
	64			10		
106. SURSECO II	91	5	10	12.094	89	GREEN
	64			10		

*Stacy*